



## Dashboard

<b>Fiscal Stability</b>	2009	2010	Progress
Annual General Fund expenditure per capita	\$231	\$198	↑
Fund balance as % of annual General Fund expenditures	36%	47%	↑
Debt burden per capita	\$314	\$259	↑
% funding of pension system <sup>Note 1</sup>	77%	75%	↓
Number of services delivered via cooperative venture	33	34	↑

<b>Public Safety</b>	2009	2010	Progress
Crimes against persons/1000 pop.	0.01	0.02	↓
Crimes against property/1000 pop.	0.08	0.07	↑
Traffic injuries or fatalities	13	11	↑
Structure fires	33	26	↑
Medical/Rescue Calls	163	172	↓

Note 1: Statistic relates to discontinued Retirement Plan.

City instituted Defined Contribution Retirement Plan for all new employees hired after June 1, 2000 which is 100% funded

<b>Economic Strength</b>	2009	2010	Progress
% of community with access to high speed Internet	100%	100%	↔
% of high students college ready in all ACT subjects	5%	19%	↑
% of streets rated poor	23%	24%	↓
Number of new businesses	6	10	↑
Investment in streets, water, wastewater and electric infrastructure per capita	\$62.09	\$89.06	↑
Number of home foreclosures	23	31	↓

<b>Quality of Life</b>	2009	2010	Progress
Percent of General & Library Fund expenditures committed to arts, culture and recreation	18%	17%	↓
Acres of park per thousand residents	2.5	2.3	↓
Deaths from heart disease (Gratiot County)	248	251.5	↓
% of drinking water standards met	100%	100%	↔

Performance Improving



Performance staying about the same



Performance declining

